



**London
Underground**

**INCOSE UK RIG
2nd Railway Systems Engineering Workshop**

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The Application of Discrete Event Simulation to Railways

Modelling Neasden Depot

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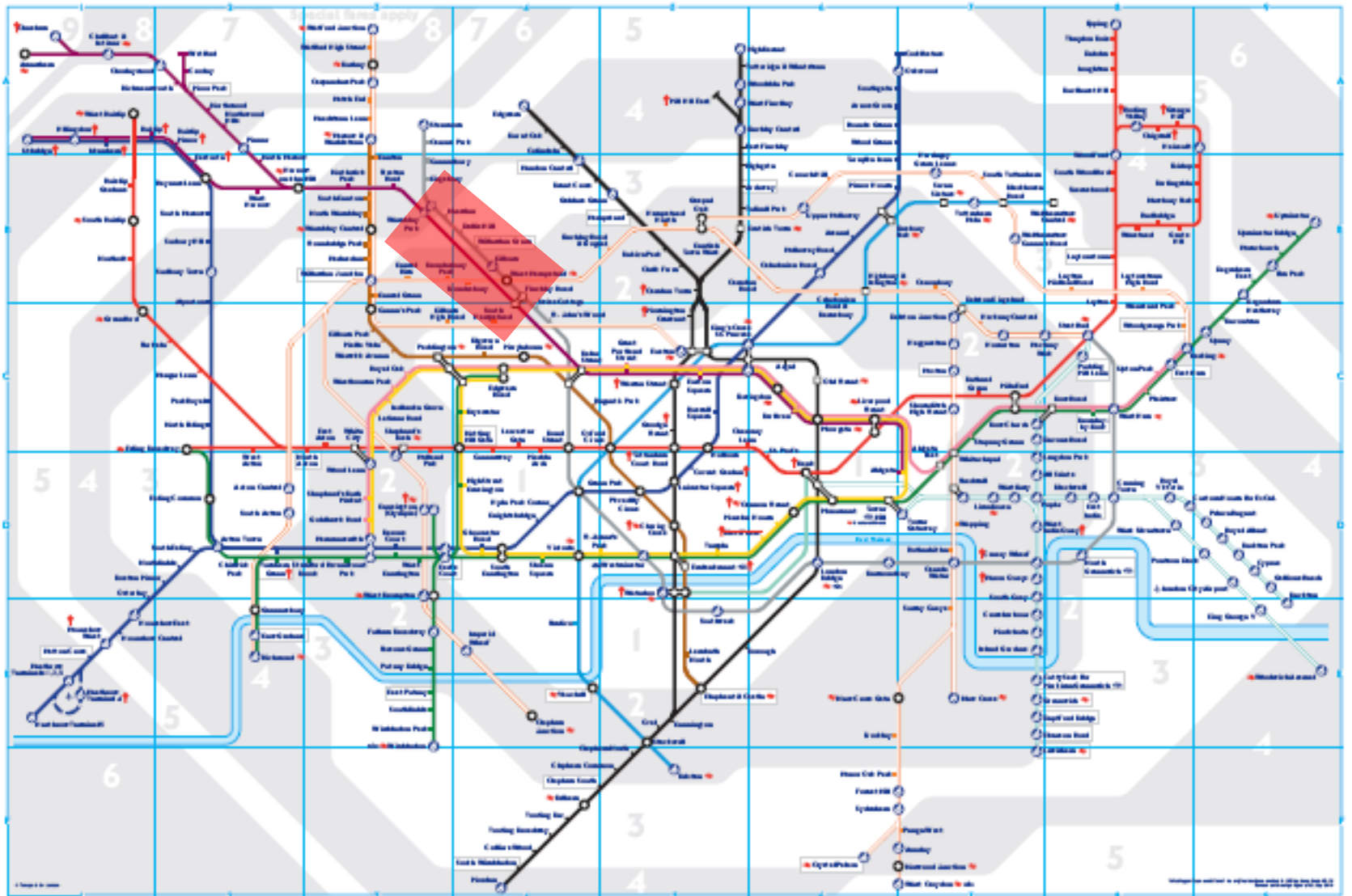
System Performance Integration Manager

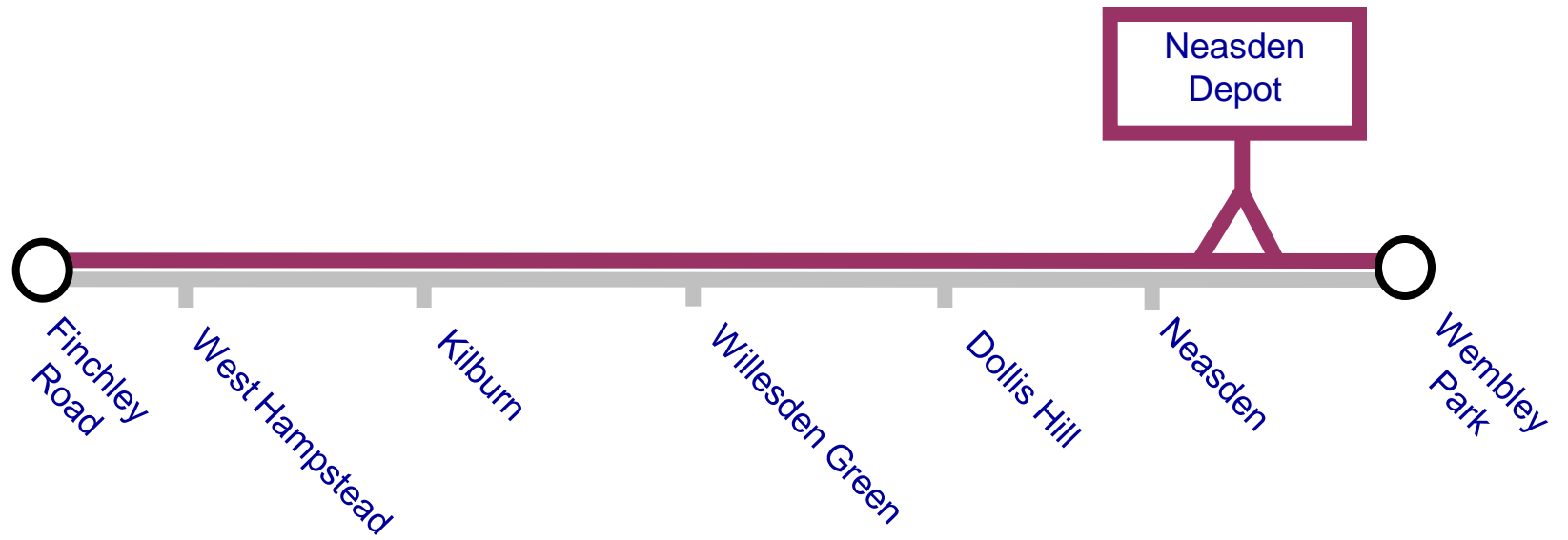
Department of Systems Integration

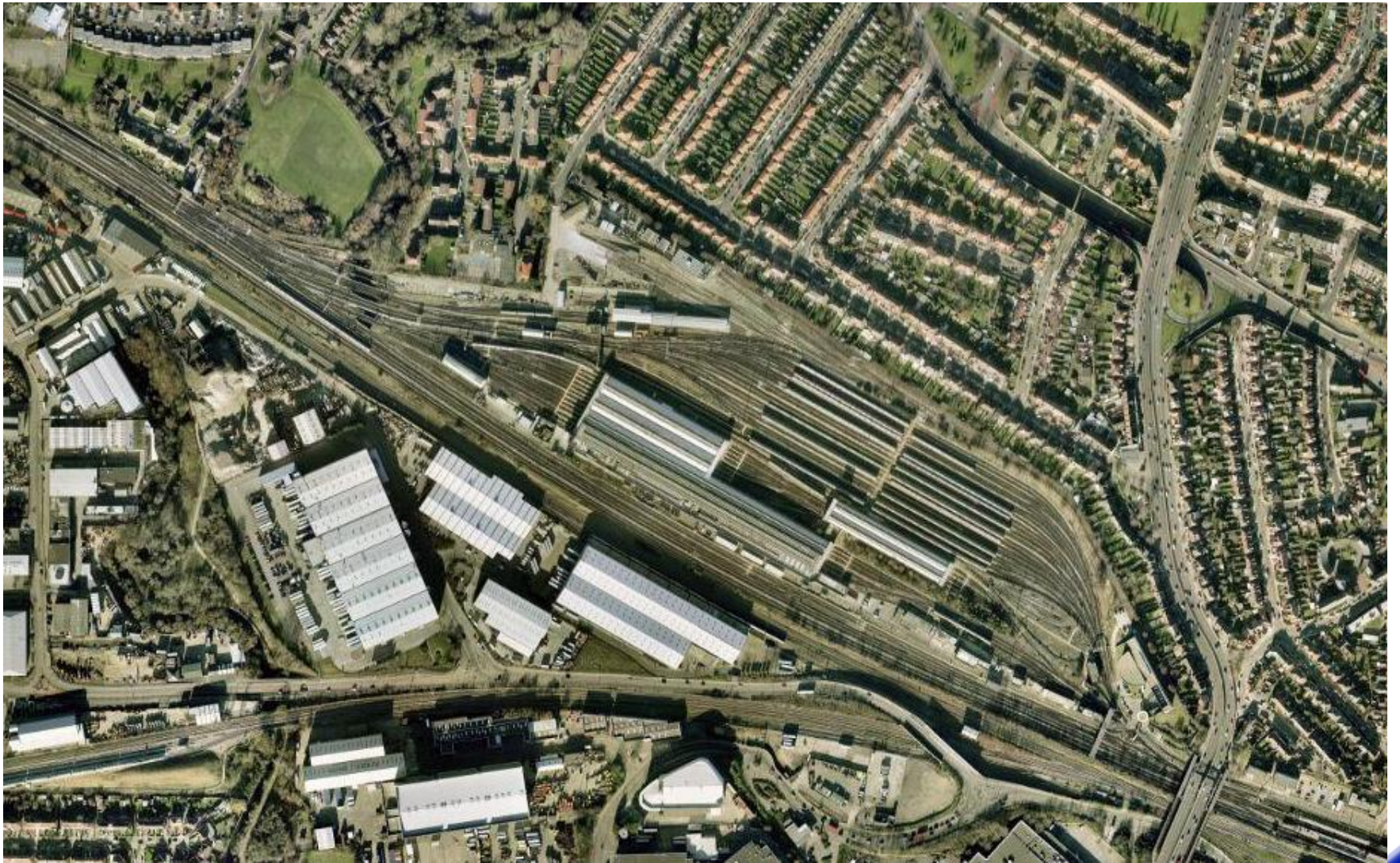
Overview

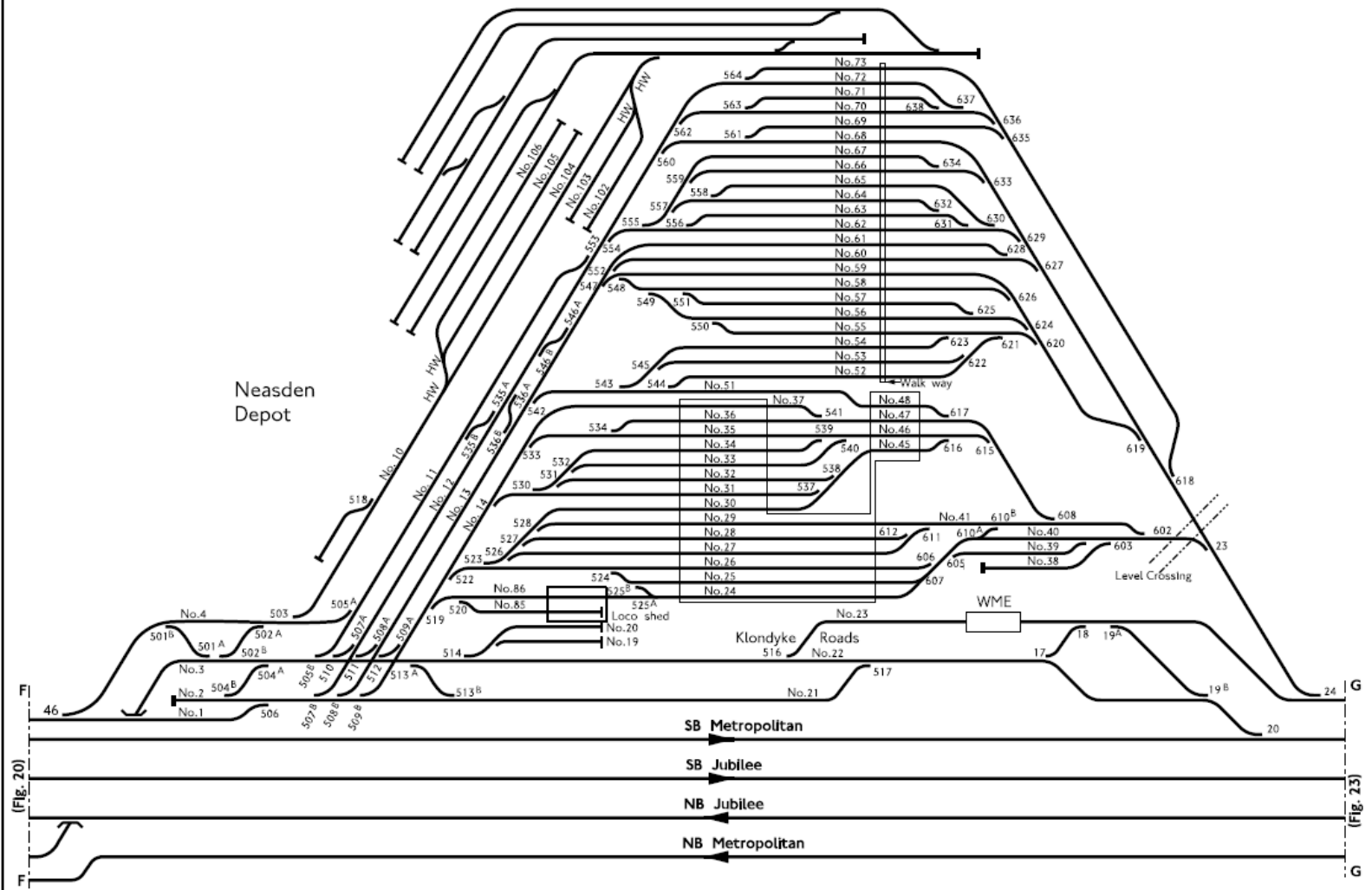
- ❖ Neasden Depot Upgrade
- ❖ Why Model the Depot?
- ❖ The Modelling Tool
- ❖ Development of Neasden Depot Model
- ❖ Next Steps
- ❖ Conclusions









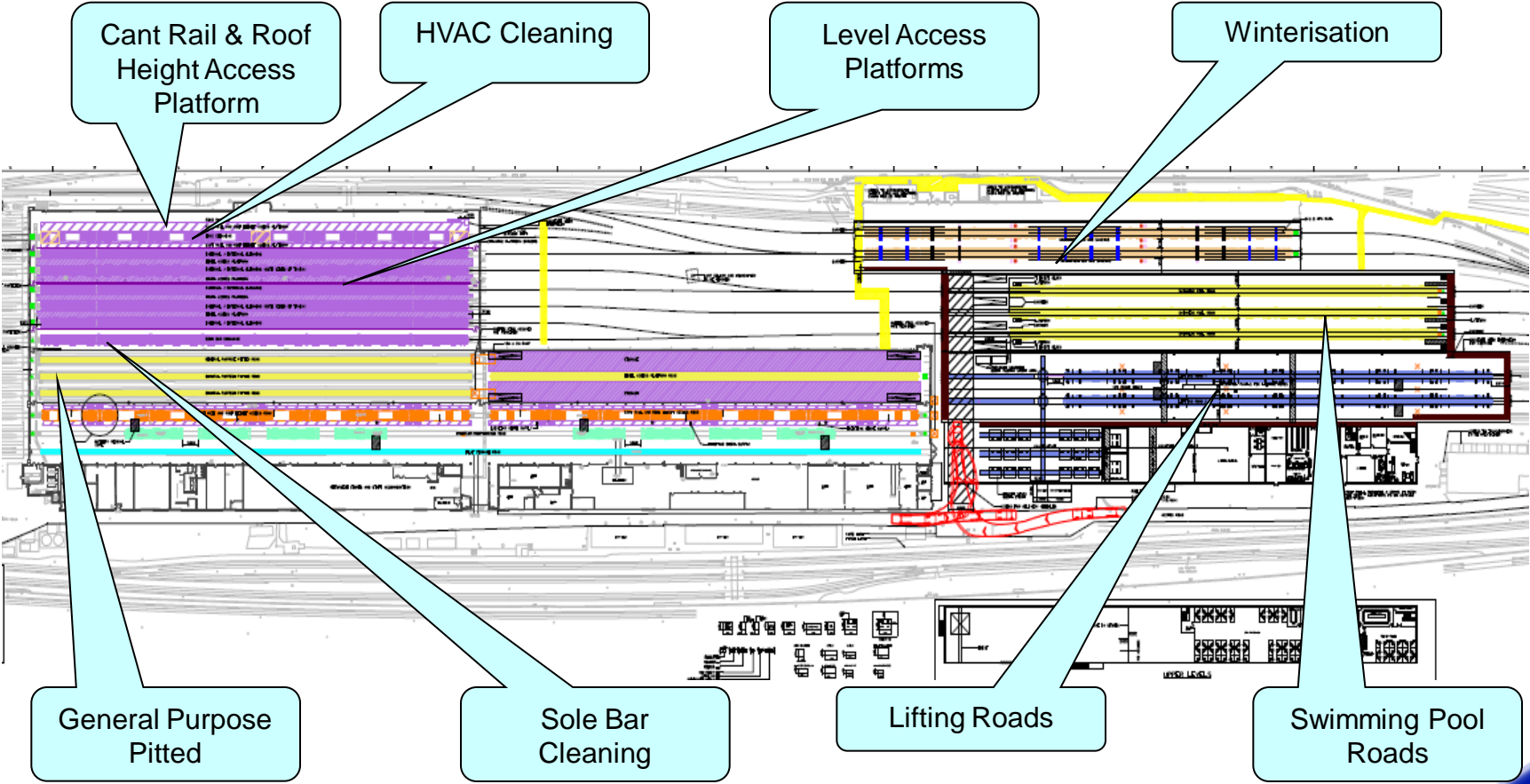


Neasden Depot Upgrade

- ❑ **New trains and new signalling**
- ❑ **The S Stock trains have features that are new to London Underground**
 - **Air conditioning**
 - **Single unit trains**
- ❑ **Maintenance facilities need to be upgraded**
 - **Increase in the number of maintenance activities**
 - **New maintenance activities**
- ❑ **Upgrade needs to be completed whilst maintaining day to day operations**
 - **A-Stock & S-Stock**



New Maintenance Shed Layout



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Upgrade Issues

Affordability

Budget constraints.
Need to better understand what we need and not what we want

Migration

The depot needs to continue to operate whilst demolition and construction works are taking place.

Physical Constraints

Flexibility is lost as the S stock is longer than existing stock and cannot be split into smaller units

Modelling will help to provide confidence in all these areas

- Confirm that performance requirements have been met
- Demonstrate performance during migration
- Identify pinch-points and evaluate solutions



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Neasden Depot Modelling Tool

- ❑ **Deterministic modelling exercises undertaken**
 - Risk based modelling of depot asset failures
 - Modelling of routine depot activities
- ❑ **These allowed capacity of depot to be assessed but did not provide confidence the depot system would be sufficient to support the enhanced timetables required as part of the Sub-surface upgrade**
- ❑ **A stochastic model of the depot as a system required to gain statistical confidence. This model would include:**
 - Planned maintenance activities
 - Unplanned maintenance activities
 - Depot operations (train movements and rules)
 - Reliability of depot assets
- ❑ **The modelling scope was limited to the depot and its entry and exit roads**



The Modelling Tool - ProModel

- ProModel is a new tool within the London Underground environment
- Worked with Production Modelling, who have extensive experience in the use of ProModel
- The tool has been used extensively in the production industry and it was felt there was a synergy between the two environments
- The biggest challenge was to configure ProModel for use in the railway environment



The Modelling Tool - ProModel



Probability
Distributions

Excel Inputs

Graphical Front End

Windows based

Programmable

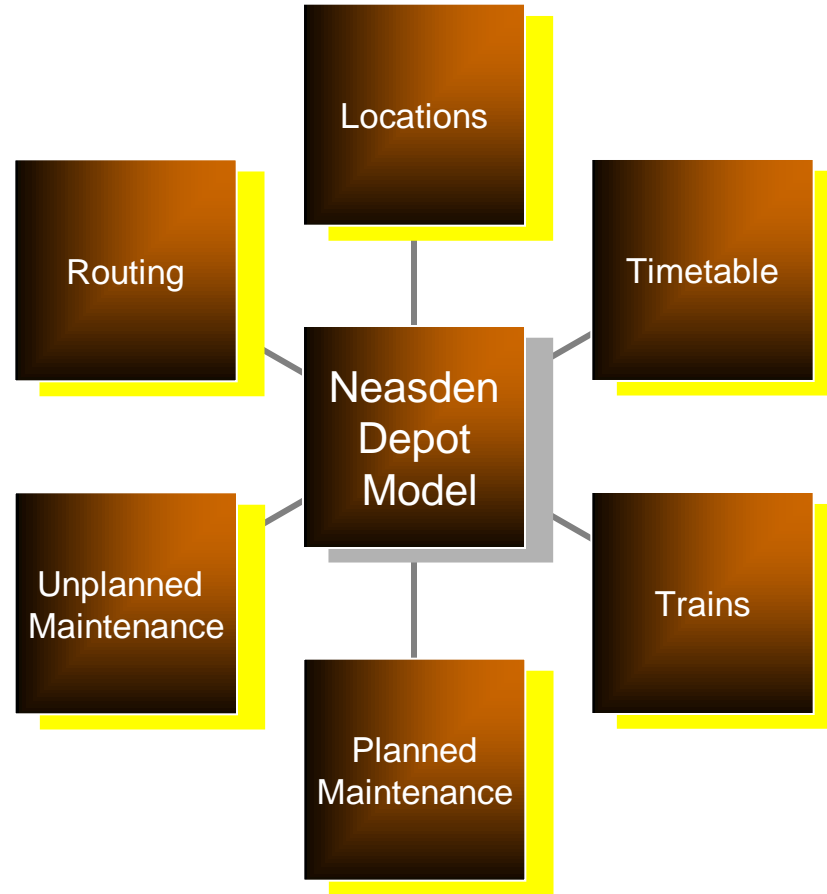


Overview

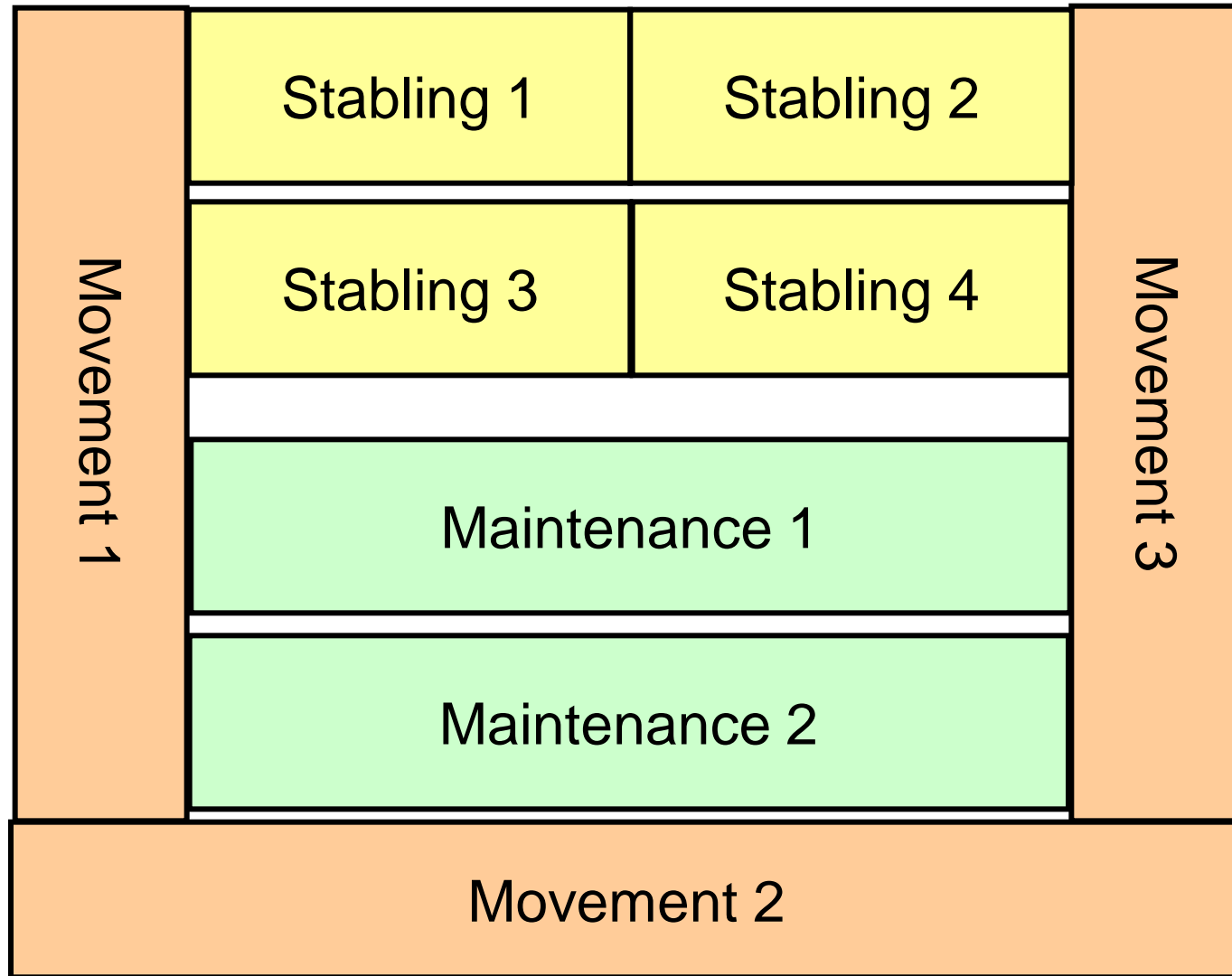
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Development



Locations & Routing



Timetable & Trains

- ❑ **A timetable is used to:**
 - **Insert and remove trains from the model area**
 - **Provide a benchmark against which to assess the performance of depot operations**

- ❑ **The timetable defines:**
 - **The timing of arrivals and departures**
 - **An entrance and exit location for each arrival and departure**
 - **The type of rolling stock used for each arrival and departure**

- ❑ **Trains are individually identified within the model**

- ❑ **Each train keeps a record of the number of days since its last maintenance activity**

- ❑ **When the simulation is started, each train is at a different point in the maintenance cycle**



Planned Maintenance

Ref.	Maintenance Task	Frequency	Tolerance	Duration	Location Preferences		
					1st	...	13th
1	30 Day Exam	30 days	-3 days +0 days	7 hours	Pitted roads	...	Swimming Pool road
...
37	Wheel Turning	270 days	-40 days +90 days	21 hours	Lathe road	...	N/A



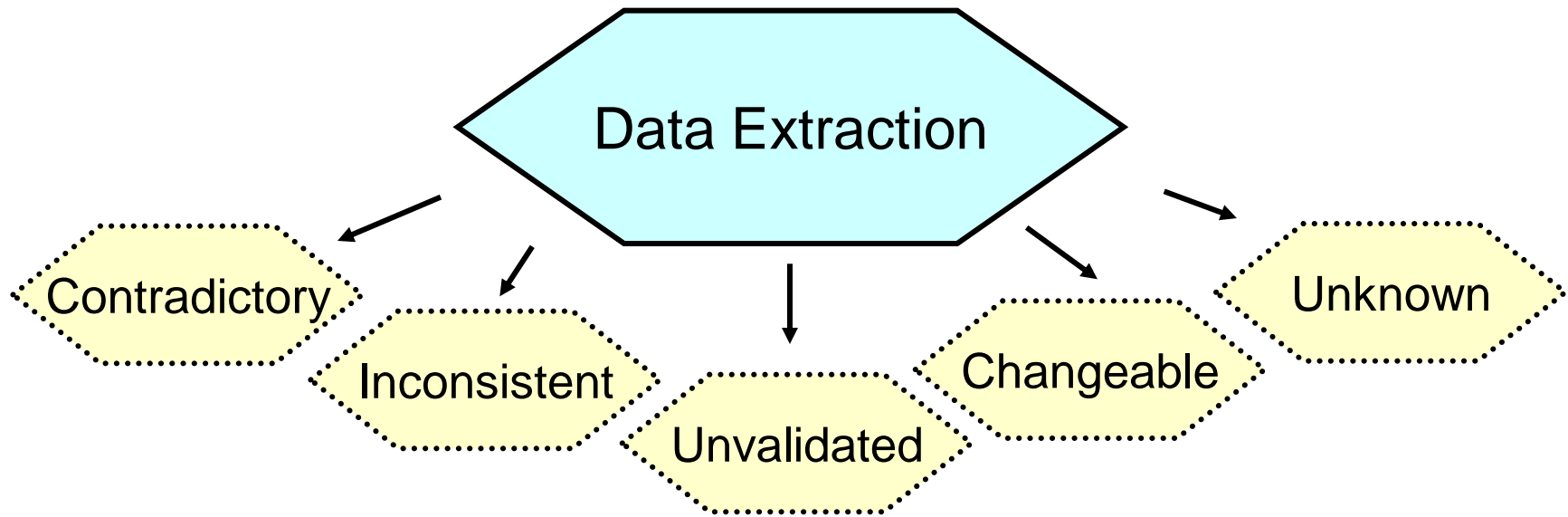
Unplanned Maintenance

Ref.	Failure Type	Number of occurrences per train per year	Expected Repair Time	When will the casualty return to the depot?			Location Preferences		
				Immediately	After peak	As per Schedule	1st	...	13th
1	Brakes & Air System SAF	0.5441	3 hours	100%	0%	0%	Swimming Pool Road	...	Pitted Road
...
60	Wiper Blade Worn Out	0.1305	0.25 hours	50%	25%	25%	Platform Road	...	N/A



Depot Processes

Depots operate successfully due to depot staff skill & experience



To overcome problems, assumptions had to be made



Simplifications - Train Movements

Original Plan

Trains reserve entire route through depot

Problem

Route 'locking' prevents internal moves

Ideal Solution

Expand scope to automatically plan train routes

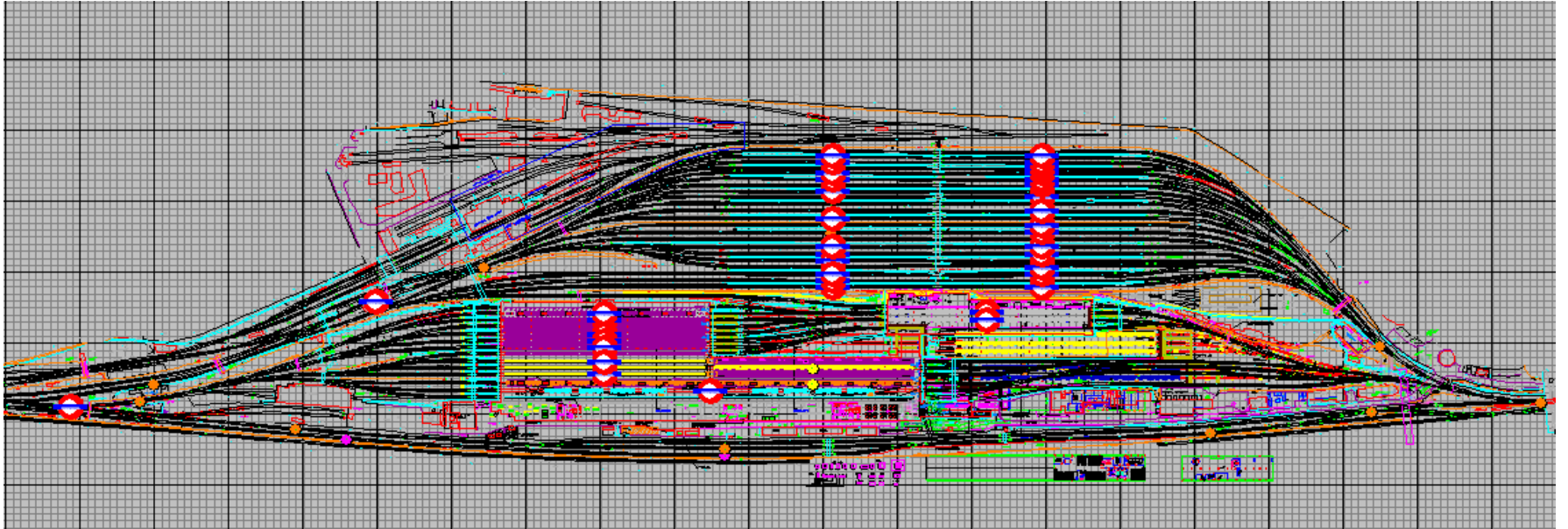
Reality

Train movements planned by depot staff.

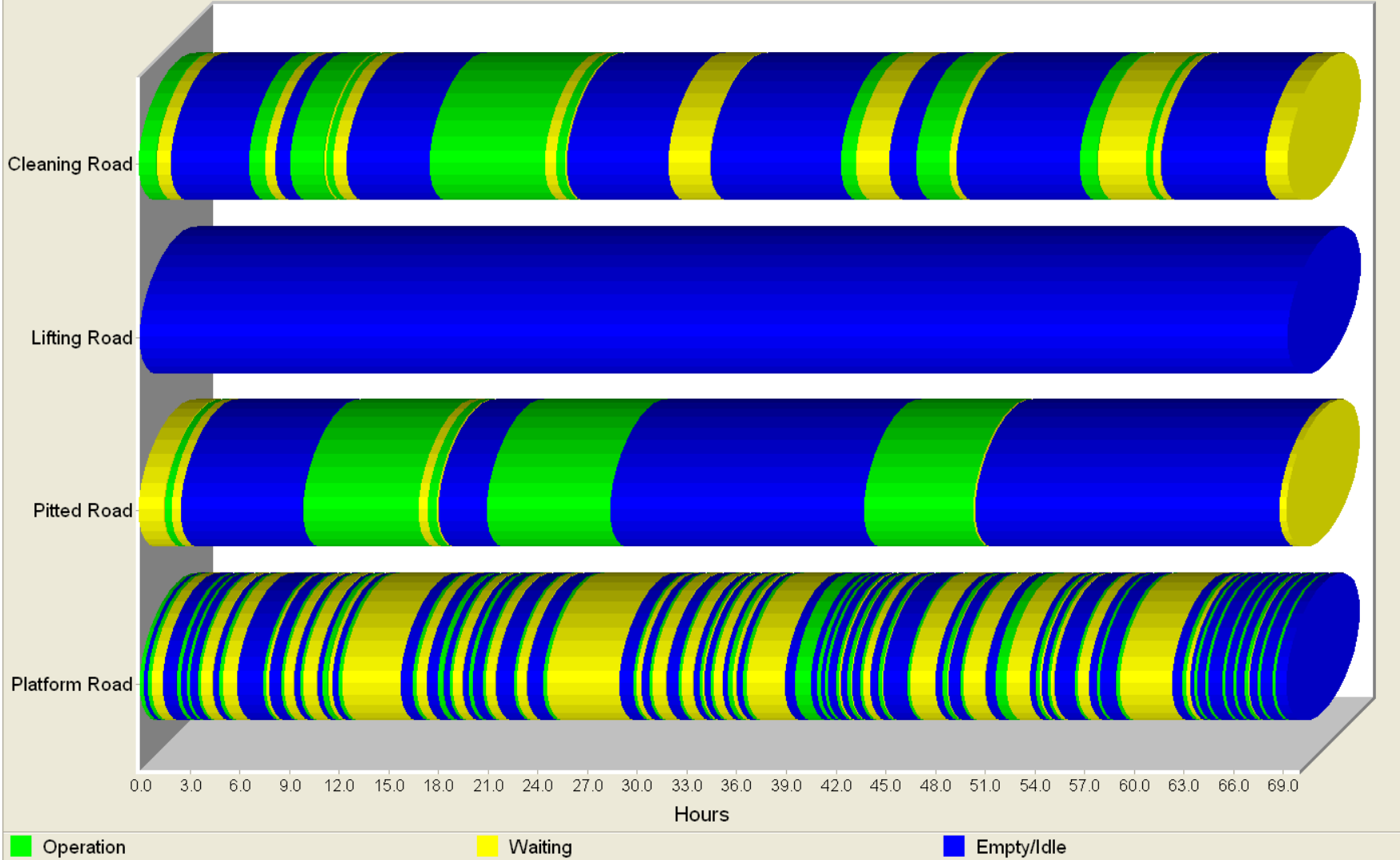
Actual Solution

Workarounds to ensure timely maintenance





Maintenance Location Utilisation



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Next Steps – Neasden model

- ❑ **Validation of input data and assumptions**
- ❑ **Scenario modelling**
- ❑ **Further iterations of the Neasden model may include**
 - **Modelling interim depot states**
 - **Developing train movement logic**
 - **Adding in manpower constraints**
- ❑ **Further applications of ProModel may include:**
 - **Modelling of other depot locations**
 - **Modelling of junctions and complex termini**
- ❑ **Development of a railway focused ProModel training course**



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- ❑ It is possible to model depots as a system bringing together: planned & unplanned maintenance, logistical processes, asset reliability, etc.**
- ❑ Modelling cannot replace the detailed train movement planning undertaken by depot staff but can assist in testing scenarios**
- ❑ Confidence in the most economic and efficient technical solution demands good quality input data**
- ❑ Mainline operational data is readily available, depot operational data is harder to find**
- ❑ This is a modelling capability we want to develop as part of our toolkit**



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